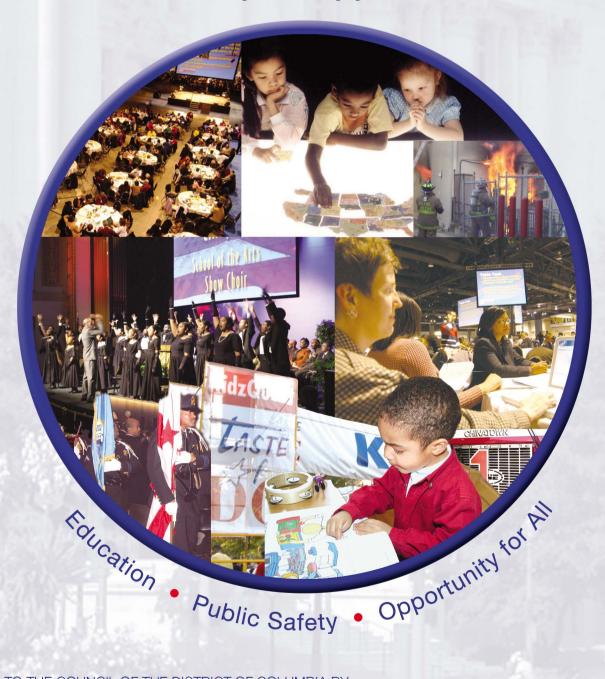


FY 2005 Proposed Budget and Financial Plan

FY 2005 - FY 2010 Capital Appendices



SUBMITTED TO THE COUNCIL OF THE DISTRICT OF COLUMBIA BY

ANTHONY A. WILLIAMS, Mayor

Government of the District of Columbia

Government of the District of Columbia

FY 2005 Proposed Budget and Financial Plan

FY 2005 - FY 2010 Capital Appendices

Education, Public Safety and Opportunity for All

Submitted to the

Council of the District of Columbia

by

Anthony A. Williams

Mayor of the District of Columbia



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

District of Columbia Government District of Columbia

For the Fiscal Year Beginning

October 1, 2003

President

Edward Harry be

Seffray R. Engr

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the District of Columbia for its annual and capital budget for the fiscal year beginning October 1, 2003.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria of a policy document, a financial plan, an operational guide and a communications device.

The award is the fourth in the history of the District of Columbia, and is valid for a period of one year. The Office of Budget and Planning will submit the FY 2005 Budget and Financial Plan for consideration by GFOA, and believes the FY 2005 Proposed Budget and Financial Plan continues to conform to the GFOA's requirements.

Government of the District of Columbia

Anthony A. WilliamsMayor

Robert C. Bobb

City Administrator

Kelvin J. Robinson

Chief of Staff

Herbert R. Tillery

Deputy Mayor for Operations

Margret Nedelkoff Kellems

Deputy Mayor for Public Safety and Justice

Lori E. Parker

(Interim) Deputy Mayor for Children, Youth, Families, and Elders Eric W. Price

Deputy Mayor for Planning and Economic Development

Natwar M. Gandhi

Chief Financial Officer

Members of the Council

Linda W. Cropp

Chairman

Harold Brazil	At Large
David A. Catania	At Large
Carol Schwartz	At Large
Phil Mendelson	At Large
Jim Graham	Ward 1
Jack Evans	Ward 2
Kathleen Patterson	Ward 3
Adrian Fenty	Ward 4
Vincent B. Orange Sr	Ward 5
Sharon Ambrose	
Kevin P. Chavous	Ward 7
Sandra Allen	Ward 8

Executive Office of the Mayor

Gregory McCarthy

Deputy Chief of Staff for Policy and Legislative Affairs

Noel Bravo

Special Assistant and Senior Advisor for Budget and Finance

Council of the District of Columbia

Arte Blitzstein

Council Budget Director

Office of the Chief Financial Officer

Lucille Dickinson

Chief of Staff

N. Anthony Calhoun

Deputy Chief Financial Officer Office of Finance and Treasury Anthony F. Pompa

Deputy Chief Financial Officer
Office of Financial Operations and systems

Julia Friedman

Deputy Chief Financial Officer Office of Research and Analysis Dan Black

Deputy Chief Financial Officer Office of Tax and Revenue

Jerry Malone

General Counsel

Cynthia Gross

Senior Legislative Attorney

Monica Brown

Assistant General Counsel

Associate Chief Financial Officers

Steward Beckham

Public Safety and Justice

Barbara Jumper

Governmental Direction and Operations

Pamela D. Graham

Government Services

Henry Mosley

Economic Development and Regulation

Deloras Shepherd

Human Support Services

Office of Budget and Planning

Humberto O. Molina Jr.

Deputy Chief Financial Officer

Gordon M. McDonald

Associate Deputy Chief Financial Officer

Budget Formulation Division

Dallas Allen, Director Justin Kopca, Deputy Director

> **Human Services** Leah Burris

Sunday Okparaocha

Government Operations

Teri Allen, Branch Chief

Samira Askarova

Blaise DeFazio

Brent Johnson

William Powell

Education and Employment

Cassandra Alexander, Branch Chief

Rasheed Dawodu

Amina Elzeneiny

John Parham

Public Works and Economic Development

Sherrie Greenfield, Branch Chief Stacey Beason

Rodney Foxworth

Public Safety and Justice

Jason Orlando, Branch Chief

Ray Cooke

Anthony Devassy

David Hines

Capital Improvement Plan

Sohaila Alemi

Charlotte David

Omar Herzi

Renee Waddy

Linda Williams

Information Systems Division

John Nitz, Director

Data Management

Freeman Murray, Branch Chief Stephen Durity

Walter Fraser

Financial Systems

Carlotta Osorio, Branch Chief

Robert Johnson

Darryl Miller

Sue Taing

Budget Execution, Grants Management

and Cost Analysis

James Spaulding, Director

Marissa Kuhn

Rebecca Shaw

Grants Management

Bill Bethel, Branch Chief

Marie Rogers

Budget Execution

Henry Wong, Branch Chief

Randall Myers

Ana Reyes

Operations and Planning Division

Hyong Yi, Director

Strategic Budgeting

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Diana Schneider

Christine Sivigny

Louise Wyatt

Production

Margaret Myers, Manager

John S. DeMott

Alicia Gadsden

Carla Jackson

Sharon Nelson

Lakeia Williams

Administration

Gary Ayers, Branch Chief

Tasha Key

With special thanks to

John Sauerhoff